Government votes payment of ‘Cuckoo’s Nest’ contract

by DAVID MARCUS

Student Government voted Tuesday to pay $163,000, the entire cost of Monday night’s stage production of “One Flew Over the Cuckoo’s Nest.”

However, it left the door open for possible punitive action against its previous Associate Dean of Students Debra M. Amidon, and Babson Forum head, Melvin Joseph Hoffman. The two entered into a contract with the performing company two weeks ago without government consent.

Hoffman did not attend the meeting. Treasurer Howard Simpson told representatives that the Forum had written that he was in the infirmary nursing a basketball injury. During the meeting, however, Hoffman was seen at the Babson-Coast Guard basketball game.

Infirmary Head Nurse Nellie Bishop told the Free Press that Hoffman never entered the infirmary at all Tuesday, but sent a friend in far his cuts after being treated for an apparent ankle injury at the gym.

The Ways and Means Committee recommended that government pay the bill because the funds were available to the Forum, and if it were out of Student Activities the money would still come out of the students’ pockets. Furthermore, he said, funds taken from Student Activities budget would become unavailable to other student organizations, while the Forum would still have money in its accounts.

After voting to pay the bill, government debated Treasurer Simpson’s motion to “endorse” an investigation by the Executive Committee of the circumstances surrounding the illegal signing of the contract.

The Ways and Means Committee recommended that government pay the bill because the funds were available to the Forum, and if it were out of Student Activities the money would still come out of the students’ pockets. Furthermore, he said, funds taken from Student Activities budget would become unavailable to other student organizations, while the Forum would still have money in its accounts.

Company member apparent suicide victim

by DAVID MARCUS

Government’s Ways and Means Committee met formally with Babson Forum head Joe Hoffman Thursday night, Jan. 31 to discuss the illegal signing of the agreement which brought “One Flew Over the Cuckoo’s Nest” to Babson.

Dean Debra M. Amidon, who co-signed the contract with Hoffman, was not present at the meeting.

The committee did seem surprised, however, over Hoffman’s casual attitude toward two contractual items connected with the stage performance.

Under questioning, Hoffman admitted that not only he and Amidon had arranged for the performance, and the members of the Babson Forum, under whose auspices the play was being presented, had not been consulted.

“We weren’t sure we were going to have it until we signed the contract,” Hoffman said.

The Forum leader said that they advertised the availability of the company were received on or about January 15, and the contract was signed on the 22nd. Hoffman and Amidon signed the agreement for February 3 performance, although February 7 and 10 were also open.

Babson increases price of room, board, tuition

Babson students will pay $25 more tuition per course next year, according to President Ralph Z. Sorenson II, who announced the hike this week.

In addition, room and board charges will increase by $100 for all on-campus students, and fees will go up $5, to $710.

Sorenson said the increase was necessary to maintain the quality of education on which our reputation is based. The additional tuition brings the price of attending classes at Babson to $2600 for the average student.

It is the first time in recent history both room and board and tuition have increased at the same time. In the past, college policy had been to stagger the hikes, and up each price every other year.

In a letter to all undergraduates, Sorenson said, “the cost of everything—food, materials, fuel, services, labor—has increased each passing month. While we are doing everything we can to hold costs down, we are caught in the inflationary spiral along with everyone else.”

The Babson President pointed out, though, that the cost of an education here will be “substantially lower than at most comparable private colleges and universities in this area.”

Babson Corporation chief executive, Babson Corporation member Eli M. Black fell to his death Monday morning from his 44th floor office in the Pan American Building in New York City.

The incident was classified as suicide by the New York Police.

Black was appointed to the Babson Corporation on Nov. 9, 1972, and addressed a class here in Feb., 1973. Shortly after being driven to work by his chauffeur, Black apparently broke the window of his office with his attaché case, and removed some of the broken glass before jumping.

After his graduation from Yeshiva College in New York, he joined the investment banking firm of Lehman Bros. working on sales and new business.

While later working for the American Securities Corporation, he handled the account for the American Seed & Oil Corporation, a $5 million producer of top seed for milk bottles.

In 1953 he was named a director of American Seed & Oil, and was hired as chairman and chief executive officer in 1954. Black managed to build the company into a $3 million firm by buying other companies in unrelated fields.

Relaxing the company to ARK Corporation, he proceeded to place the company among the nation’s top 500 firms by purchasing John Morrell & Co., meat producers with sales of $800 million.

Under the cover...

PRESIDENT SORENSON SAYS that one year is enough time to conceive a workable Master Plan, and that he intends to stick to his deadline, in a FREE PRESS interview on pages 4 and 5.

THE LICENSING COMMITTEE may have big problems: All of its members resigned this week for personal reasons. See the story on page 3.
WE'RE SORRY

We're sorry.

We're sorry that in last week's issue, we published a news article in which Student Government Treasurer Howard Simpson stated that Associate Dean of Students Debra Amidon and Babson Forum Chairman Joseph Hoffman had not adequately prepared Student Government financial records to sign a $2000 contract. And therefore, continued Simpson, Amidon and Hoffman might be liable for the contract price. Certainly a newsworthy story, especially considering Simpson was in position to know the facts.

The accusations were then confirmed by Government President John Hasler. And both Amidon and Hoffman were asked for their comments to insure an avenue of rebuttal.

Yet one administration official and some Government members have pointed out that the newspaper should not publish such accusations, based on no direct evidence against other Babson community members. They think we should wait until the matter is resolved, and then print a post-mortem on the issue.

We're sorry, but a newspaper should report the news, not censor it. And Simpson's allegations were news.

The accusations were serious, confirmed through every possible source, and reasonable considering the facts. But it is not the job of the newspaper to play God, arbitrarily deciding who is right, and who is wrong. Rather, the newspaper's primary function is to inform the community, so that each individual can decide for himself.

We're sorry if the facts, and Simpson's resulting conclusions, have temporarily damaged Amidon's career, as he claims. But we will not play Big Brother to the Babson community. It is Simpson who chooses to state his allegations on the record, we don't have a choice whether or not to print them. We must, because it is our job.

But if some Government officials and one administration member had their way, we'd all still be in the dark. We wouldn't know that Simpson suspected Amidon and Hoffman of committing grave procedural errors. And we'd still be unaware that they had some very serious questions to answer.

So we're sorry we started the whole thing. After all, someone should have to answer for a $2000 error, because it's your money.

Letters to the Editor

To the Editor:

The following is a comment explaining my interpretation of the letter's contents and my position on the issue of expenditures of the Forum budget for the production "One Flew Over the Cuckoo's Nest" on Monday, February 3, 1976.

After Rand Stoll, agent from the College, entertained the students and had inquired about potential dates for the program booking and the chairman of the forum wanted to consult the treasurer of the student government for such contracts arrived in my office Wednesday afternoon, the 22nd of January, 1976. Since contracts needed to be signed and returned within 24 hours in order to get the company for half price, administrative approval was necessary. I went to my office to sign the contract and the following are the terms of my knowledge of the incident:

1. Student Government approved a total budget of $8,800 for the Forum (FRB) with $2,000 of which was for Government minutes (10/8/74).

2. According to Student Government vouchers, $5154 and $1,569, the Forum had spent a total of $5,750, allowing for a $3,050 balance, a maximum of $2,000 of which this performance would cost.

3. Mr. Hoffman was advised as to his responsibility to comply with each item of the riders of the contract (persons to contact, possible addition of funds for development of tickets, screen time, etc.)

4. In my professional opinion, the quality of the program the forum desired to bring to the Babson campus would culturally benefit the campus as a whole and as reflected in the constitution, monies allocated to the Forum were not in conflict with the financial purposes already budgeted.

5. Upon recommendation from the Ways and Means Committee, a check for $2,000 was drawn from the Student Activity account as an interim settlement; for the program expenditure pending the final decision as to whether or not Student Government should approve expenditures from the Fund's budget.

I sincerely regret that the chairman of the Forum did not consult the chairmen of Ways and Means Committee as I had advised, however, it was the student government's responsibility whether or not there was his responsibility. It is my understanding, however, that he had been repeatedly instructed verbally to do so.

As certainly necessary in dealing with potential complicated budgetary matters, the members of the Ways and Means Committee have determined and been operating with a set of specific guidelines as standard operating procedures.

After consulting the By-Laws of the Student Government and as advisor to Student Government, I must express my concern that in order to curb expenditures, as such responsibilities to the guidelines to the Ways and Means Committee to become clearly defined and published. Further, perhaps the issue of whether or not students should be appropriate or stringent restraints to organization leaders would be discussed on the floor of Government.

In light of the recent misunderstanding, I would further recommend to Student Government that a procedural design for contract negotiations, approval and implementation be submitted to the Student Affairs Council and utilized throughout the campus for any student organization entering into formal agreement. A copy of the student organization's fee agreement would be sent to the Department of Government.

I would be more than happy to discuss my recommendations and/or information on the confusion as to the contract in question with any individual member of Student Government.

Sincerely,

Debra M. Amidon
Associate Dean of Student Activities

At Random:

Don't bet on it

I am not a betting man. Usually.

But I am a sucker for Ground hog Day, and annually bet-and lose-a lot of money on whether the little guy will see his shadow when he peaks out of his hole on Feb 2.

The story is that if he sees his shadow, he burrows back underground, and the Spring season will be delayed six weeks. If he doesn't see it, he sticks around with the rest of us, and you can start breaking the summer fashions out of mothballs.

In past years I have awakened on GHD to watch the weatherman report on the ground hog's movements. The year I bet most heavily that he'd see his shadow and return to his hole, the weatherman had a picture of the beast in a lounge chair, signing autographs.

Last year, I was sure he'd stay topside, and put $40 on it. That day, the Albuquerque Seismological Center, where they measure earthquakes, said they recorded tremors from ground hogs rushing back down into the ground.

This year, I decided I would determine my bet scientifically. I compiled weather maps to see if the sun would be out. I figured charts and graphs of all the times the ground hog had stayed above, or returned underground, for the last 50 years. I made statistical surveys, then a biological study, in which I found that the ground hog has notoriously poor eyesight. Finally I made my decision.

Since GHD fell on a Sunday this year, I had to go to four parties and three bars to place my night-before bets. I was feeling the effects of these activities when I stumbled back to my dormitory, dropping a full can of beer to the ground level way.

I didn't wake up Sunday until 1 p.m. With a head that barely fit through the door, I rushed to a fellow bettor's room to find out the news.

My friend shook his head sadly when he saw me, and showed me a Polaroid snapshot. It showed an overturned beer can, a small puddle, and a dead ground hog.

"Someone dropped a can of beer next to his hole last night," my friend said, "so the ground hog came up drunk, saw six shadows, and died from fright. Looks like it's going to be a long winter. You bring your checkpoint.

It is unfortunate, however, that the goals of the concert were not made public, for they were conceived with much effort and perseverance and presented immediately. Paul De..."
TOP OF THE BASKET goes to B & G for bringing a little SUNSHINE into our lives.

Applications for RESIDENCE STAFF are available in the Housing Office. Applications must be filed no later than Friday, Feb. 14. For more info, contact Housing.

FOUND in Park Manor Central - man’s leather jacket, may be identified at the Security Desk.

All QUANTATIVE METHODS majors, please send your name and expected date of graduation to Dr. John Sauer.

FLASH TO KEITH C - Next time you break the door to the hamster cage break it so he can’t get out. Having a 300 lb. dumb animal running around campus is bad news.

FLASH TO ALL STUDENTS - the MIXER scheduled for Friday night has been cancelled. Now there’s incentive to miss the basketball game. J.V. starts at 6:15, and varsity at 8:00.

Attention January TRANSFERS - the science qualifying exam will be given on Monday, February 19 in the Science Building, rm. 104 from 1:30-7:00. You are REQUIRED to take this exam.

Anyone interested in joining the BABSON EQUESTRIAN TEAM contact Chris Witte at 237-4398, or thru campus mail, box 1245. The first meet will be Feb. 16 minimum experience necessary. Call today!

HAPPY BIRTHDAY to T.M., the number one shoe salesman on campus!

Flash to Steve: Need a DECODER for this one??!

Anyone who wants to submit an item for the WASTE BASKET, feel free! Send them to box 140.

BOTTOME OF THE BASKET goes to S.A. Bryant’s aim is to keep it clean, your aim will help.

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Babson College Business Week

Published weekly each term except for vacation and exam periods by the undergraduate students of Babson College at Babson Park, Mass. 02421. Subscription rate: $10.00 per year. Opinions expressed in articles are those of the authors and not the views of either the school or the administration. Letters and articles submitted to the FREE PRESS will be printed at the discretion of the editors. Letters and articles should be sent to Box 144, Babson Park, Mass. 02421.

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Entire Licensing Board quits

By CHUCK OLIVERI

The members of the Licensing Committee resigned Monday night at a meeting of the Executive Committee. They all gave personal reasons for leaving but agreed to serve in an advisory capacity to a new committee.

According to Student Government President Dok Dickson, the decision to resign was made reluctantly. The President of the Committee will automatically become chairman of the Licensing Committee. The remaining members will be chosen at large from those at approval and removal at the will of Government.

Both the Executive Committee and the former Licensing Committee members feel that "the situation at the school has altered so that the present monopoly system is no longer applicable." Exceptions cited were the Dock, Babson Tire Sales and the Laundry Service due to the fact that the current owners have "paid the [historical] prices for the licenses of other businesses. To protect these students' investments, there will still be price restraints on their business, and also that until the completion of other facilities (student center, etc. the Dock will remain the only service of its kind on campus.

The Licensing Committee was originally set up to govern student

letters

pects and tenaciously bargained with the professionals to this apparent success...the EBAC, an arm of Student Government...and the School, will form a concert idea with the intention of providing a "fair" and "equitable" atmosphere of considerable magnitude in the springtime. The possibility of Dave Mason, Jackson Browne, or Jerry Garcia is quite encouraging and deserves a voice of confidence and a round of applause.

Sincerely,

Jeffrey Alan Holtz
P.S. Call your favorite radio station and ask for "Roz Music."

To the Editor:

This letter is one student’s response to the recent announcement of an increase in tuition, room and board. I find it necessary to question the actions of the administration in this matter.

Since beginning my commitment to attend school at Babson College, I have twice succumbed to tuition increases of $550.00 for the 1973-74, 1974-75 undergraduate program. Now I am informed that the 1975-76 costs will be $1600.00 for room and board. Are these increases the only steps to maintain this institution "sound both educationally and financially."

I had hoped that our new president would seek other ways of keeping our institution educationally consistent and financially secure rather than follow past footprints. Indeed, President Rosenorn has actually enlarged previous footprints. Perhaps the president feels that a final reassuring paragraph following three disturbing paragraphs will leave a sense of gratitude for a man who has pledged to keep costs as low as possible. I myself would reexamine this form of a $500.00 check.

Babson College teaches us that in an inflationary cycle, a business should not back out on expenses. Indeed, Babson College has passed its increased costs on to its consumers, the students. If there is one business on campus.

For ten years, the system has been completely monopolized. Last year, Paul Tanzcza, who was the owner of the Tire Sales license, was appointed chairman of the Licensing Committee. He left the job after accusations that his new position constituted a conflict of interest.

When he became the next chairman, Grant Kehehs completely reworked the committee’s rules. His rules were very detailed and contained much red tape. There are a lot of advantages to a lot of red tape. At Babson, if a business were well-prepared to go into business, Kehehs said recently, "a lot of red tape doesn’t guarantee success, but it does provide a realistic business setting. But if the idea is to move away from it, fine."

"When I was writing the rules," he added, "there were no standard procedure. My purpose was not to create red tape but to create a standard procedure. If it doesn’t work, get rid of it; but, if it does work, keep it in the background."

Ron Zehlin served as chairman after Kehehs, but he was called on military reserve to Europe. Craig Denecke had been chairman last year, but resigned.

The committee had gotten off to an inactive start this year. It did not take on any new members, and few new businesses were brought in. After four meetings, Denecke said, the committee found that for various reasons, it was unable to function. He said the executive committee thought it advisable to return the matter to the student body to decide if they want the matter taken up by a government licensing committee.

Letters

The Babson Free Press
President Sorensen talks of plans and projects

A Free Press Interview

FREE PRESS: Dr. Sorensen, there were many different ways that you could construct a committee to create a new Master Plan. Why did you use the participative democracy technique instead of bringing in an outside consultant to gather the facts and make recommendations?

SORENSEN: I've indicated from the outset that I thought it terribly important to include in the planning process constituencies that were going to have to live with, and implement the plan.

My own experience, which I suspect is echoed by the management courses here at Babson, is that if you have someone from the outside come in, gather facts, and make recommendations as far as a plan is concerned, very often you don't have the support of the people who are going to have to live with it.

My own sense is that people get much more excited, much more committed, and much more behind a set of objectives if they've had a hand in their formulation.

FREE PRESS: Do you think Babson's employees may be too close to the action, so to speak, to render recommendations that would take in an entire perspective of the school, not just single departments or disciplines?

SORENSEN: I think it's at this point that the strength of having participation from a variety of inside and outside constituencies comes into play.

We not only have students who are currently on the campus and who must deal with the process, but we also have faculty members, alumni, trustees and corporation members.

I think that the trustees, corporation members, and alumni bring an outside perspective and an objective way of looking at the college.

You try to strike a balance so that planning will neither be so ingrown as to run the risk that the planners will be too close to the trees to see the forest, nor so objective that you have outsiders doing all of your planning.

I might also add that we are fortunate enough to have available to us the talent of Matt Cullen, who is working with us as a consultant and who has extensive experience in planning with other educational institutions.

FREE PRESS: Why did you opt for a one-year deadline on this Master Plan? The last one took two years.

SORENSEN: I see this whole process as the beginning chapter of a way of life at Babson - a process that's going to carry over into next year and the succeeding years.

Because we haven't performed any overall planning for the last seven years, we have to do a somewhat more extensive job of planning in 1974-75 than will be the case in the future when we have more of a base to work on.

I believe that it makes sense to try to end up this current year with some mutual consensus as to overall goals and broad objectives. These objectives could then be the basis for doing a bit of strategy for getting us there. Then we can use the summer and next year for working out detailed plans.

I'd like to take one specific example: We must address ourselves to the critical issue of the allocation of resources among the three major programs offered at the college, or actualize major programs if you consider the fact that we have both the full-time MBA program and the part-time MBA program in addition to the undergraduate program and the continuing education program.

Once we come to some agreement as to what we're going to try to achieve in each of these four programs over the next few years, we can back up and make specific decisions concerning such critical questions as: What kind of faculty are we going to need in the future? What kind of curriculum revisions? What kind of student recruiting effort? What new buildings, if any? What kind of career counseling effort? How are we going to finance the whole effort? And so forth.

FREE PRESS: With your schedule as such, including the fund-raising work and setting up the day-to-day workings of the Master Plan Committee, how do you feel especially pressed by the May, 1975 deadline to come up with at least a "bones" Master Plan?

SORENSEN: I think that the May, 1975 deadline is ambitious one, but I think that it's realistic. We need to meet this deadline if we understand that what we're trying to achieve is not a completed blueprint, but rather a sense of overall direction.

I see my role in this process as not heading up the day-to-day Long Range Planning Committee. We have set up a Long Range Planning Committee, chaired by Jarvis Farley, which has Task Force chairmen to deal with its various aspects. The day-to-day management of the process is really not out of this office, nor should it be.

I think that the essential task of this office has been, and will continue to be, to get the mechanism in place for planning to be done, and then to pose some of the major issues that the process ought to address itself to.

That's been the top priority activity on my agenda these last four or five months - that together with trying to get acquainted with the campus: learning what it's all about, getting a sense of the values of Babson, and a sense of the personalities who make up the college.

FREE PRESS: In that case, from your discussions with the people who are in the day-to-day affairs, do you believe that they feel constrained by the time limit?

SORENSEN: I think there's no question that everybody involved feels there's never enough time to do an absolutely thorough job. But I think that much of what a manager's task is all about is precisely being able to do a good job in a limited period of time under a considerable degree of uncertainty, and with a lot of unknowns.

I believe that in the current phase, essentially a fact-gathering phase, it is better to have ambitious deadlines. Some people have criticized the uptake with which we've gone into phase two: an evolution from fact-gathering to formulation of alternative objectives and strategies, evaluation of those alternatives, and finally to the creation of a set of recommendations as to specifically what we should do.

FREE PRESS: Referring to the people working on the day-to-day affairs for the Master Plan, do you think in any way that the time constraints will affect the quality of their work, or has the affected the quality of their work?

SORENSEN: I think that to the extent that there are always going to be some gaps in the information phase, that one could say we haven't had enough time to do it really adequately or thoroughly.

But I think, on balance, there will have been enough time to do a good job of getting the information base we need and that in this next phase of discussion, we can do the refining.

To get specific about that, the Long Range Planning Committee began its work in November when it had some initial discussion with respect to organization and how it wanted to approach the planning task.

The first step was to establish two task forces, one to work outside of the college, and one to work internally at the college.

The mission of the group looking outside the college was to try to identify trends in technology, in financial, educational, and managerial trends that were likely to have an impact on Babson or any other institution in the field of management education.

They set about that task in, I think, a very ambitious and sprightly manner. And they have, in a relatively short period of time, managed to come up with quite an amazing array of information which we are now in the process of analyzing, and synthesizing with respect to the specific implications for Babson.

That committee has already finished a progress report. There has been one preliminary discussion with the Long Range Planning Committee and there will be similar discussions of the findings of the task force with the faculty, administrative staff, the alumni council, and students.

The Committee has now set aside two sessions to discuss the progress reports of the internal task force, with additional inputs from faculty, students, staff and alumni.

I think that the question of adequate time arises most appropriately with respect to what the internal study groups have been doing, and I think that perhaps we still have some latitude with respect to time.

On February 13, there will be an initial discussion of the progress reports of the internal task force. Probably at that session, the committee will initially devote itself to the reports of the program-oriented study groups: undergraduate education, graduate education, and continuing education.

At the end of February, it will begin discussion of the work of the student and community life study group, the financial and physical facilities study group, the faculty development study group and the administrative development study group.

I would hope, due to the fact that we have a month's latitude here, that if any one of those study groups felt that they needed more time for discussion, there would be able to make use of that time. I think everyone wants to be realistic about it. If we find after examination that we need a better information base, I'll simply say let's go and get the missing pieces of information.

FREE PRESS: Do you think the quality of the Babson employees' work has been lowered, or has the quality of the work changed in any way that they've put into the Master Plan Committee work?

SORENSEN: I think one would have to look at that from individual to individual. Overall, I don't think that the quality of the teaching has been hurt, and I think the first and foremost mission of this college
One additional comment: when the 1968 Master Plan was drawn up, it geared the physical plant to the goals that were then foreseen looking out into the future. Seven years have gone by and I think it's necessary for us to reassess our priorities with respect to capital gifts.

There are many good alternative ways one could use capital gifts and what we now must do is to establish a new set of priorities. In addition to the learning center, I think we should consider raising capital funds for endowed professorial chairs and for curriculum development. Here the philosophy would be to make a capital investment in people and programs rather than in bricks and mortar. And with respect to buildings; we must assure our need for the learning center/library against our needs for additional classroom space and student facilities.

If I were a potential donor to the school, I would want to make darn sure how my capital gift to the school was going to be spend-sensibly used, and I'd want to make sure in my own mind that the school had a good sense of priorities.

Most support comes from a few individuals in terms of dollars, and any individuals or foundations or corporations who could provide funds of the order and magnitude that we're talking about are not going to make that investment lightly. They're going to want to know that we've done our homework before they sign any checks over to us.

FREE PRESS: Concerning the multi-media hall, which was rather high on the priority list, is that the kind of project that could lose momentum if left for too long? Could people lose their incentive?

SORENSON: To put that in perspective, it's been seven years that people have been working on that overall project, and there has been a lot of good work and effort put into raising funds to build the kind of campus that we now have.

It's not a question in that particular instance of having it lose momentum over the summer. I think we've clearly come to the point where we need to take a look at our overall efforts and then put that multi-media hall into perspective.

There have been efforts in the past to raise funds for that facility, and up to this point in time, we have not been able to generate sufficient funds to do it. The time has come, it seems to me, to take a new look.

Also in the development area, this year there's been considerable activity devoted to establishing and re-establishing relationships on the part of the development office.

The annual giving effort has had a lot of firepower put into it; the development council - a group of alumni and friends with a common interest in the regional campus - has been very active in raising money, and they're in touch with the foundations and individuals who could be potential supporters.

I've spent a fair amount of time with alumni groups, most of them small settings, in the New England area and I have an extremely ambitious schedule set up for the remainder of the spring which will take me to almost every major alumni center in the United States.

FREE PRESS: after one semester at the college, Dr. Sorenson, what do you like most about Babson?

SORENSON: The thing I like most is that I have felt, since the day I set foot on this campus one hundred percent involved, challenged, and committed in a way I've never felt up to this time in my life.

I enjoy being part of what I consider to be a college with enormous potential, just at a stage of its development where it's got so much ahead of it but is going through the exciting but painful process of making choices.

That is me what being a manager is all about. That is me what being a college president is all about.

I think that Babson is a very special institution. It's a soundly based college with good people — students, faculty, staff, and alumni — who care about the institution. They seem to know as to how fast we ought to go, or how slowly we ought to go; whether all the wheels are going to stop while we do the planning, or that we're moving too fast.

It has presented a very challenging, sometimes frustrating, but mostly satisfying experience.

I can sum up my feelings by commenting on the number of people I've come to care about Babson. They have vast differences of opinion as to what Babson ought to do, looking ahead to the future, but these people are enough to come and speak about those concerns.

They care enough to devote time and efforts to finding some way to have an impact on what the future should be.

I said at the outset that I hoped to have a kind of open-door policy, and one of the things that really has brought me in a very pleasant way is the opportunity to meet so many people who have taken advantage of walking through that door because they care about Babson.

In many instances they've come in to comment on something that they haven't liked, to comment on something in the curriculum, or in the library, or something I'm doing that they may not like — but at least they've come in to tell me about it.

And that says something. In a lot of colleges, people wouldn't bother to do that. I think that quality of caring is pretty unique here. I find it refreshing.

The other thing I find refreshing is that people are not afraid to ask questions about whether we have an openness to learning, and they seem to be seeking and searching. They obviously represent different levels of education and different stages of freshness into their learning experiences and into their relationships with other people. I only wish it would be universal — it obviously isn't universal — but I think we have a pretty good percentage of these caring kinds of people.

FREE PRESS: What do you like least about the college? Is there anything that turned you off and which you sought to change, or that you're working on changing?

SORENSON: The extent of my concern would be that the people who make up this college would risk falling into the trap of letting individual personalities differentiate the college, that they don't see themselves on the same side of the fence, with a shared sense of mission. Provided we can develop a shared sense of mission, I believe we can make out of Babson a tremendously exciting place.

I hope we won't fall into the trap that a lot of other campuses are falling into: where the community is not a community, but is rather a set of factions made up of students, administrators, faculty and alumni.

We have to make very sure that we continue to work together with an esprit and a shared sense of mission. The only thing that could stop us as an institution with a thriving future would be to let ourselves get divided up into factions. I surely hope that won't happen, and to the extent that a president can be helpful in fostering that shared sense of mission, I'm fully prepared to do everything I can to work toward that end.
Contract change reduces concert profit potential

BY RICHARD STILLMAN

The potential profit from the Roxy Music concert has been reduced by $3,600; Social Committee tri-chairman Paul Cardich said to Student Government Tuesday night.

The profit cut, from $9,900 to $6,300, Cardich explained, was because Don Law, the concert promoter, had taken a sudden interest in the concert. Cardich said that "for reasons unknown to me," Law had put tickets for the concert on sale Monday, and that $3,000 worth of tickets had been sold that day.

Because of the good reaction of the public, Cardich said Law told Roxy Music that if Babson didn't follow through on the deal, he would walk out on Roxy Music's terms.

Cardich said that either Babson had to meet Law's offer or back out of the deal. He also said that he had notified Law of his decision by 10 a.m. Wednesday.

Yesterday afternoon, Cardich said that he had contacted Law and told him that he had government approval, but was awaiting the approval of the Administration.

Tri-chairman Ed Arsenault said that Dean Stasek was unable to OK the new figures yesterday and that the concert was in a holding pattern till he did. Law has agreed to wait for Administration approval, he said.

According to Cardich, there is also a possibility of a second performance. The cost of renting the Orpheum Theater would be $1,000 more and the fee for Roxy Music would probably be the same as for the first show, he said.

"The reaction to Roxy Music has been strong," Cardich said. "Our risk has been reduced to make a profit.'

Representative Mandy Seltzer then put a motion on the floor that Roxy Music concert be reappraised with the new figures. It was passed with one abstention and three abstentions.

Treasurer Howard Simpson said that there was $700 remaining in the budget, coming from "various sources." He submitted a list of recommendations for allocation of the money, drawn up by the Ways and Means Committee.

Doug Lyons, speaking for the Student International Meditation Society (SIMS) moved to take $50 from the Babson International Student Organization's (BISO) budget and transfer it to SIMS budget. There was discussion on the motion and Lyons withdrew it from the floor.

Then in a series of motions, made by Treasurer Simpson, Government passed the recommended allocations to the following groups:

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- Cardinal Key $150
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IF ANY QUESTIONS CONTACT YOUR STUDENT REP. OR MANDY SELBER

Governing procedures will not be new to the United Way this year, however it is a very significant year. The campaign begins February 4 and runs through February 7.

The campaign is just one of several that the United Way is involved in.

The United Way is unique in the way it works with the community. It is one of the largest charitable organizations in the world, and the only one that covers the entire nation.

The United Way is made up of 18 regional boards chapters and 300 local chapters. These chapters are the ones that actually do the work.

The United Way is also unique in that it has a very strong volunteer base. This is why the United Way is able to do so many things.

The United Way is a great way to give back to the community. It is a way to help others in need, and it is a way to make a difference in the world.

The United Way is not just a way to give money, it is a way to give time and effort. It is a way to help others who are in need.

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Bears sink Babson, 76-67

by MARK PRZYBYK

"I feel that Babson is a good team capable of high scoring games. I
scouted the team at New Haven, and here again with Bowdoin, and I
was impressed by both Johnson and Tower. I also feel that Corrigan is a
good holding guard. I was surprised that they were able to post 11 points
against you for such a long time."

Those were the initial reactions of Coach Robert R. Kimball, Jr., in the
East Guard Academy just after his team had dominated Babson, 76-67,
Tuesday night.

Babson had a definite height advantage in this game. However, this
effect was nullified by Babson was simply
outplayed under the boards. The Bears showed excellent hustle and
good positioning as they controlled the
boards.

However, Babson still managed to stay close in the first half. Using a
total court press with Steve Owens coming off the bench for 8 points,
the Bears were never down by more than 5 points. Daniel Keel led the
game at 46 all with a 15-foot jumper as the horn sounded.

Coast Guard went out with an aggressive 2-3 zone and stayed in it
for the rest of the game. Babson got the majority of the 20 points that
were scored in the second half in the first 13 minutes. They came from a 55-50
deficit to tie the score at 64 all with under six minutes remaining. After
that, it was downhill for the Bears as far as their shooting was con-
cerned.

With no offense, the Beavers only chance was a full court press. However,
this bad effect as the Bears game was able to dribble through fairly
easily.

If you were looking for a high offensive game, it was not there. Phil
Tower was bad with 14 points followed by Owens with 12 and Corrigan
10. With Babson had difficulty on the boards throughout the game, it
helped the more aggressive Coast Guard men have easy control.

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**SPORSTSS**

**Cadets squeeze by Beavers; Schilling fumes at officials**

by JOHN HUGGINS

Babson's hockey Beavers traveled to the United States Military Academy at West Point for a Monday night game against Army. They absorbed a 3-2 loss from the cadets.

Army scored three goals in the last seven minutes of the game to send Babson down to their sixth defeat against this season, five wins, and their fourth defeat in a row.

Beavers Danny Terrio and Brian Powers scored in one of Babson's suffer defensive shortcomings of the year.

**Babson wins big then loses squeaker**

by MARK PYZNIK

Babson split two against Nazmico with conference rivals, St. Francis and Nassau last week. Tuesday night they beat St. Francis 96-78, but when they travelled to Springfield, they lost to Nassau 75-73.

It was hard to believe that St. Francis was the same team that took Babson into overtime the last time they played.

Neither team looked spectacular in the first half. By the time St. Francis offense got started at the 10-minute mark of the half, Babson had already built up a 25-8 lead. The Beavers attack was led by the shooting of Captain Charles Kelly, Joe Conroy and Jay Lustig.

**Babson swim team submarines Tufts**

by ED SIMMONS

Babson’s swimming team defeated a game Tufts squad last Saturday night at Millhouse Pool. The final score, 66-47, does not indicate how close the meet actually was.

The Beavers jumped out to a quick lead by winning the first of the three events, the 100 yard freestyle, relaxing. Brian Costello, John Starnout, Bill McLaughlin and Rick Braverman easily outdistanced their Tufts opponents.

However, Tufts was able to pull even four events later with a 1-2 finish in the 50 yard free style. They kept a slim lead until the diving competition.

Paul Gelinas and Gary Trottman took the top two spots in the required dives. Gelinas also finished first in the optional competition. He has won 9 of the 12 diving events in Babson's dual meet season.

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**Simmons on Sports**

**Delta Sig hopes to net Tri-Fraternity basketball tourney**

The second part of the Tri-Fraternity Athletic Award goes up for grabs at the end of this month as basketball competition gets under way. Delta Sigma Pi hopes to clinch the title for the 9th time in the last 10 years.

Captain Mike Simon playing center leads an experienced Delta Sig team. Bob Eagen and Rick Turner will be the starting forwards and Les Switzer and Andy Wile opening the game at the guard positions.

They plan on using their usual run, run offense again this season. This well rehearsed but flexible plan of attack makes them a powerful team. They also have the talent and know how to run set plays.

Bill Luff and Doug MacKassey provide the depth which makes Delta Sig an almost unbeatable team. With their potent offense and tough man to man defense it looks like they are the team to beat.

However, they are worried about an improved Alpha Kappa Psi squad this season. Jeff Cauzen is the only returning starter from last year’s winless team.

But the addition of Colt Hitchcock, Bill Calamita and Russ Stevens makes them a foe to be contended with. Captain Cauzen believes the difference is that they are much quicker and have better outside shooting.

The fifth position will be filled by either Steve Craver or Rick Walker. In order to win with Delta Sigma Pi the bench of Tom Tetrault, Stu Moisen and Bruce Caften will have to play as well as the starters.

AK will try to run but if they begin to fall quickly behind they have the talent this season to run a pattern offense.

On defense, they have successfully experimented with a zone but will use it only if their man to man defense begins to falter. Cauzen also feels that the fast break works better of the zone defense because they can pull down more rebounds.

Although they tied with Delta Sigma Pi for first place last year no one seems to worry about Theta Chi. With Bob Johnson graduated the team is just a shell of its former self.

Coach Jonathan Winson realizes that they don’t have anywhere near the same talent the team had last year but he said they can beat all they believe they can win it all.

Theta Chi will retry in a sagging 2-3 zone to hold off Delta Sigma Pi and Alpha Kappa Psi’s potent offenses.

The front line of Mitch Freedman, Jeff Hirschberg and Steve Wally will be required to pull in the rebounds, guards Ed Twardy and Glen Finklestein will bring the ball down court and set up a pattern offense.

They hope to hold down the turnovers, pass the ball with authority and look for the open shot. They can’t even consider running with the other teams.

It’ll take 100% team effort it Theta Chi expects to be a contender.

The seasons schedule is:

2/16/75-Alpha Kappa Psi vs. Theta Chi
2/23/75-Delta Sigma Pi vs. Theta Chi
3/2/75-Delta Sigma Pi vs. Alpha Kappa Psi
3/9/75-Delta Sigma Pi vs. Theta Chi
3/16/75-Delta Sigma Pi vs. Alpha Kappa Psi

There could be some big surprises early in the season because non of the teams have practiced as much as they would have liked. As the season pulls to a close, Delta Sig and Alpha Kappa Psi will find themselves playing the championship on March 4.